

WAEL **D**ARKAZANLI

CONTINUOUS IMPROVEMENT MANAGER

DBA CAND., MSCPM, MOAR, BScCE IPMO-E, PMP, LSSBB, VMA, ACIARB. CERTIFIED LEAD AUDITOR QMS 9001:2015 **CERTIFIED LEAD AUDITOR BCMS 22301:2019** CQI/IRCA 292330

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- 28[™] NOVEMBER 1979
- MARRIED

PROFESSIONAL

SUMMARY

Talented Project Management Consultant highly effective at refining workflow and schedules to enable successful projects. Collaborative leader with a strategic mindset. Strong communication, time management and planning abilities.

SKILLS

- Stakeholder relations
- Project oversight
- Schedule management
- Project development
- Staff training/development
- Timeline management
- Project and Operations management
- Data analysis

- Scope development
- Effective leader
- Efficient multi-tasker
- Consistently meet goals
- Deadline-oriented
- Budget development
- Customer service
- Coaching and mentoring

EDUCATION		
2020 то 2023 Ехрестер	Doctor, Business Administration	Swiss Business School – Zurich, Switzerland
2020 то 2022	Master's, Applied Research	Swiss Business School — Zurich, Switzerland
2009 то 2012	Master of Science, Project Management	University of Wales — Cardiff, Wales
2003 то 2004	Post Graduate Diploma, Structural Eng.	University of Aleppo — Aleppo, Syria
1997 то 2002	Bachelor of Science, Civil Engineering	University of Aleppo — Aleppo, Syria

WORK HISTORY

05/2022 TILL DATE	CONTINUOUS IMPROVEMENT MANAGER	
	PARSONS	
	Riyadh, Saudi Arabia	
	Project Management Office PMO, Project Management Consultancy, Project Control	
	Management, Business Analysis, Continuous Improvement, Excellence, Business Continuouty	
	Consultancy Services - Ministry of Municipal, Rural Affairs and Housing – MOMRAH	

- Enterprise Project Management Office EPMO
- Data analysis and reporting
- Flow Chart process, forms, documents, and templates
- Preparing the Department's Operating Structure
- Implementing the Continuous Improvement Section standard processes and procedures
- Assessing the capabilities of the Project team and Client staff
- Raising the efficiency of the team in the use and application of continuous improvement procedures through the application of the principles of "Lean Six Sigma"
- Optimizing project costs by studying existing and future projects to identify chances for improvement
- Improving the quality of work implementation of contractors, developers, and consultants
- Data analysis using PowerBI and MS Excel
- Data collection, system development and operation
- Training, development, and team building

05/2019 то 04/2022	ROJECT CONTROL & PMO CONSULTANT	
	PARSONS	
	Riyadh, Saudi Arabia	
	Project Management Office PMO, Project Management Consultancy, Project Control	
	lanagement, Business Analysis, Urban Development	
	Consultancy Services - Ministry of Municipal, Rural Affairs and Housing — MOMRAH Project Management Office PMO Consultant	
	- Data analysis and reporting	
	- Team member of the MOMRAH joining team for the joining services within MOMRAH	
	departments	
	Flow Chart process, forms, documents and templates	

WAEL DARKAZANLI – RESUME NOV. 2022

- Preparation and finalizing the Manual of different departments within MOMRAH

Urban Development Department

Project Control & PMO Consultant

- Data analysis using PowerBI and MS Excel
- Data collection, system development and operation
- Flow Chart process, forms, documents and templates
- Preparation and activation of the Manual of Urban Development
- Building online interactive dashboards for all projects and departments
- Project control management for running projects
- Building a financial reporting documents to cover financial status for all projects
- Providing the required training to use the manual and online dashboards

11/2018 to 04/2019 PMO MANAGER

DEVELOPMENT KEYS DESIGNERS DK

Riyadh, Saudi Arabia

Project Management Office PMO, Project Management Consultancy, Business Development,

- Planning Management, Contract Management, Cost Management
 - Building reporting system for the company
 - Project management support for the Ministry of Housing project 2 Towers 20+ floors
 - Collaboration for the development of HR system
 - Technical support for tendering, QS, design, and marketing

02/2018 to 10/2018 Project Management Consultant

AL-MASADER AL-DUALİYAH CO.

Riyadh, Saudi Arabia

Project Management Consultancy, Project Management Office PMO, ISO, Methodology Development, System Development and Integration, Planning Management, Contract Management

Project Management Office PMO Establishment

Establishment of PMO for the company including:

- Flow Chart process in compliance with ISO standards
- Building the required forms, documents and templates for the whole process Development, Initiation, Planning, Execution, Control and Closure.
- Building the required dashboards to be presented to the top management.
- Building the Key Performance Indicators KPIs.

07/2015 to 11/2017 PROJECT CONTROL MANAGER

AL-BAWANI CO. LTD.

Riyadh, Saudi Arabia

Project Management, Project Coordination, Planning Management, Quality Management
Contracts Admin, Precast Concrete, Claims Management, Extension of Time EOT, QS & Invoice
Manage., Subcontractor Invoices, Document Control

Schools Project - 45 School Programme with Tatweer Buildings Company TBC-Ministry of Education MOE (SAR $760\,\mathrm{M}$)

Each school consists of Main School Building, Multi-Purpose Hall, and Auxiliary Buildings (Electrical Room, Canteen, Gate and Guard House), in addition of the General Site Works.

All substructure works are normal concrete works, and all superstructure works are precast concrete walls with hollow core and double tee slabs.

The Programme is located within Riyadh area with a circle of around 50km diameter.

TBC is the client, AECOM is the Project Manager, Khatib & Alami, Saudi Consult, AECOM are the consultants.

08/2014 TO 06/2015

PROJECTS MANAGER

SAUDI ASATEER PRECAST SAP

Riyadh, Saudi Arabia

Projects Manager, Planning Manager, Contracts Admin, QS & Invoice Manage., Subcontractor Invoices and Coordination, Operations System Development, Factory Safety Coordination

Precast Construction Works (SAR 500 M)

Faculty of Computer Qassim Faculty of Medicine Najran Industrial Housing 6 Precast Buildings Jeddah Faculty of Arts & Science Sharurah Housing Complex 5 Precast Buildings Riyadh King Khaled University-Phase 2 Abha Mobily Tower Foundations Riyadh **SANG Project** Riyadh

Khamis Mushait Mall Khamis Mushait

MOH Compound Boundary Wall 10 kM Sakaka

05/2012 то 07/2014

BUSINESS DEVELOPMENT ENGINEER — PMO - OPERATIONS

KHATIB & ALAMI CEC

Makkah, Saudi Arabia

Business Development, Quality Management, Project Coordination, Team Development and Training, PMO System Building and Development, Deputy PMO Director

Project Management Office PMO for Municipality of Makkah (SAR 100M)

Building and implementing the Project Management Office for Municipality of Makkah to Manage and Control all projects through online system including construction reporting, quality management, invoices, issues and dashboards.

The PMO team design, build, implement, supervise and control all operations during the construction work through joining all contractors, consultants and all municipality departments within the system.

05/2011 то 04/2012

DESIGN COORDINATOR

YOUSSEF MARROUN CO. YMCO

Riyadh, Saudi Arabia

Projects Coordination, Design Coordination, Team Management, Technical Support (Planning, QS, Tendering)

National Training Institute Complete, Al Hasa

- Construction of NTIC with TVTC for ARAMCO in Al Hasa area
- The project includes main education building, 3 housing buildings, with different auxiliary buildings and entertainment facilities.

Care Centers, Riyadh & Jeddah

- Construction of Care Centers for MOI in Riyadh and Jeddah.
- Each project includes the main building, auxiliary buildings, and different entertainment facilities.

College of Tourism, Taif

- Construction of College of Tourism for MOE in Taif area.
- The project includes the main education building and different auxiliary buildings.

Saudi Aviation Technology College, Riyadh

- Construction of SATC for TVTC close to Riyadh Airport.
- The project includes the main training center with maintenance area and attached with different auxiliary buildings.

12/2008 TO 04/2011

PROJECT ENGINEER

FADEN Trading & Contracting

Jeddah, Saudi Arabia

Quality Management, Project Coordination, Planning Management, Document Control, QS & Invoices Manage., Subcontractor Invoices, Project Reporting and Recording

King Road Tower 2B+ GF+ MEZ+ 5P+ 27F (SAR 700 M)

The project is close to Jeddah corniche.

It has a unique façade which includes advertising screen through its full height.

The upper 5 floors are designed for VIP

There are 2 annexes as parking area with 5 floors for each.

The main façade is curved through its full height with a central globe at the upper third of the building.

The building is designed to be complied with the requirements of green buildings.

04/2006 TO 10/2008

DESIGN & MARKETING MANAGER

REDCO INTERNATIONAL

Doha, Qatar

Design Management, Structural Design, Quality Management, Projects Coordination, Marketing Management, Planning Management, QS & Invoice Manage., Projects Management

30 Kindergartens in Doha & Villages (QAR 300 M)

- The project has 30 KGs in different locations in Doha and other areas.
- Each project has a main building and different auxiliary buildings.
- The substructure and superstructure are built through the normal construction work.
- The external façade is design and executed by using precast concrete panels with unique design and colored final finish.
- The boundary wall is precast concrete wall and produced with similar to design to the main building to give a uniform view for the project.
- The project is owned by ASHGHAL Authority, Projacs were the Project Manager, with three Consultants for the project.

B1+B2+G+ 14 Storey & Pent House Tourist Apartment Building

- The project is a Hotel building.
- The main skeleton is a normal concrete construction.
- The slabs are hollow core slabs.

The external façade is precast concrete panels.

Precast Works-Skeleton for 23 Buildings (G+2) at Industrial Area Street No. 18

- The project consists of 23 Villas G+2.
- The walls are precast concrete bearing walls.

The slabs are hollow core slabs.

Lusail Development Marine Earth Works and Preparation

The project includes different activities of precast works and land enabling.

The corniche was constructed through precast concrete panels with 40-50ton weight without any
steel reinforcement to avoid corrosion by the sea. The required a special design of concrete mix
and installation process to be done.

07/2005 to 03/2006 STRUCTURAL ENGINEER

RAPID CONSTRUCTION

Homs, Syria

Structural Design, Quality Management, Projects Coordination, Suppliers Coordination, Factory Supervision, Mould Fabrication Design, Shop Drawings

International University for Science & Technology IUST

- The project consists of 2 university buildings L shape with 60m length in each direction.
- The project was designed to be seismic building.
- Each building is G+2 floors where precast shear walls were designed to bear the seismic loads. All
 shear walls were produced one full height element with 14m height and 30ton weight.
- All slabs are Double Tee Slabs.
- All external and internal walls were precast concrete elements with different heights and lengths, where some elements were 13m length.
- High technology of production and erection was used in order to produce, deliver and install those huge elements.
- The project is located on the south of Damascus city

Industrial Buildings in Industrial Area

 Different Industrial Buildings were produced as precast concrete elements for different purposes, where column height may reach up to 14m, and the span of the internal bay may reach up to 40m with using of Double Tee Slabs.

Yemen Bridge

- The project consists of production and installation of Yemen Bridge in Latakia city.
- The project is designed by pre-stressed concrete beams with a span of 30m and weight of 40tons.

05/2003 to 05/2005 CLIENT REPRESENTATIVE

MILITARY SOCIABILITY ESTABLISHMENT

Aleppo, Syria

Project Management, Projects Coordination, QS & Invoices Manage., Quality Management Projects Handing Over, Shop Drawings

Military Buildings in Eastern Area of Syria (Deir Ezzor, AlHasakah, AlKamishli, AlBookamal, AlMayadeen.

Construction of Military Buildings for different purposes in different areas of East of Syria.

09/2002 to 05/2003 Structural Engineer & Client Representative

TECHNICAL SERVICES ESTABLISHMENT

Aleppo, Syria

Site Supervision, QS & Invoice Manage., Projects Coordination, Structural Design, Quality Management

Construction of Schools

The New Building of Technical Services Est.

Small Villa Compound B+G+2 Story

Three Residential Buildings B1+B2+G+4 Story

CERTIFICATIONS, COURSES AND CONFERENCES			
2011	PMP	Jeddah, Saudi Arabia	
2011	Young Professionals Management Training Programme YPMTP11	Davos, Switzerland	
2011	ISO 9001:2008 QMS Awareness & Internal Auditing Training	Jeddah, Saudi Arabia	
2011	FIDIC Annual Conference	Davos, Switzerland	
2012	The Practical Use of 1999 FIDIC Conditions of Contract FIDIC Module 1	Ankara, Turkey	
2012	Cost Certification Refresher Seminars/ Workshops CCE	Jeddah, Saudi Arabia	
2012	LEED 201: Core Concepts & Strategies	Jeddah, Saudi Arabia	
2013	FIDIC Claims FIDIC Module 2	Istanbul, Turkey	
2013	Responsibility and Duties of Adjudicators and Parties under FIDIC Contracts FIDC Module 3	Dar Es Salaam, Tanzania	
2013	Managing FIDIC Contracts FIDIC Module 4	Dar Es Salaam, Tanzania	
2013	Construction Claims	London, UK	
2013	Construction Claims & Dispute FIDIC Conference	London, UK	
2013	ACIArb Associate Chartered International Arbitrator	Dubai, UAE	
2014	Diploma in Operations Management	Online	
2015	HSE Training	Riyadh, Saudi Arabia	
2015	PgMP Exam Preparation Training	Riyadh, Saudi Arabia	
2015	PgMP Exam Preparation Training	Riyadh, Saudi Arabia	

2015	4th Saudi Project Management Conference	Riyadh, Saudi Arabia
2016	Sustainable Development and the Built Environment	Riyadh, Saudi Arabia
2016	Lean Six Sigma Green Built LSSGB	Riyadh, Saudi Arabia
2016	Lean Six Sigma Black Built LSSBB	Riyadh, Saudi Arabia
2017	An Introduction Series to Construction Contract Adminis	tration Online
2018	Contract Management University of Southampton	Online
2020	Business Continuity Training – PMI	Online
2020	Analyzing and Visualizing Data with Power BI for Profess	oionals Online
2020	Disaster Management – Egyptians Engineers Association	n, Engineering Tracks Online — Riyadh, Saudi Arabia
2020	Finance for Non-Finance Executive Training – KPMG	Online — Amman, Jordan
2021	ISO 9001:2015 Lead Auditor Training — BSI	Online — Dubai, UAE
2021	ISO 22301:2019 Lead Auditor Training — BSI	Online — Dubai, UAE
2021	Value Methodology Fundamentals 1 – SAVE Internation	al Online – Cairo, Egypt
2021	Certified Management Accountant CMA Training Course	e – KPMG Online – Amman, Jordan
2021	International Project Management Officer – Expert	Online – Zurich, Switzerland
2022	Syria Rebuild Forum	Damascus, Syria
2022	Syrian Expatriates Conference	Damascus, Syria
Groui	PS AND ASSOCIATIONS	
2011 т	O 2017 Young Professionals Forum Steering Committee	e YPFSC, FIDIC
2011	Saudi Council of Engineers	
2002	Syrian Engineers Association	
2016 т	o 2019 Royal Institute for Chartered Surveyors RICS	
2011 т	D 2016 Project Management Institute PMI	
Public	CATIONS	
2012	Sustainability & Green Buildings in GCC Area	YP Newsletter, Issue 16
2014	Globalization: Fact or Need?	YP Newsletter, Issue 19
2015	VRINE Model	LinkedIn
2015	Project Management and Total Quality Manag	ement YP Newsletter, Issue 21

2015	Path-Goal Model of Leadership	LinkedIn
2016	History of Participation in the FIDIC YPMTP	YP Newsletter, Issue 24
2018	Who is Responsible for the Project Failure?	Rwaad Magazine, Issue 7
2018	KISS Principle	LinkedIn
2018	Conflict in Project Management	LinkedIn
2019	Royal Institution of Chartered Surveyors RICS	Rwaad Magazine, Issue 8
2019	Project Management Office PMO Introduction	Rwaad Magazine, Issue 9
2019	Conflict Management in Project Team	Rwaad Magazine, Issue 10
2021	The Project Manager Role: Management or Managing?	Researchgate
SPEAKING		
2019	How to Save Time & Cost During Construction — Movement Waste Perspective	THE BIG 5 SAUDI
2019	The Importance of Project Management in Retrofit Projects	RETROFIT-TECH KSA
2020	Applying SIX SIGMA Principles in Quality Inspections	SURFACE & STONE CONFERENCE
2020	Establishment of PMO for Urban Development – Ministry of Housing – Case Study	THE INTERNATIONL ENGINEERING CONFERENCE & EXHIBITION IECE
2021	The Importance of the Project Management Office — More than just a luxury	RETROFIT-TECH KSA
2022	The Effect of Cultural Relativity on Social Behavior	THE BIG 5 SAUDI
2022	The PMO Role in Rebuild Initiatives and Construction Plans	Syrian Expatriates Conference
LANGUAGES		
ARABIC	Native	
ENGLISH	Fluent	